



From: Board of Governors

Date: November 14, 2018

Subject: **Minutes of the BBG Meeting of November 14, 2018**

The Board of Governors for the U.S. Agency for Global Media (USAGM) met today at the headquarters of the Middle East Broadcasting Networks in Springfield, Virginia. The meeting was open for public attendance as seating capacity allowed and for public observation via streaming on the USAGM website.

The meeting was attended by the following Board members:

Chairman Kenneth Weinstein
Governor Ryan Crocker
Governor Michael Kempner
Governor Karen Kornbluh (by telephone)
Governor Jeffrey Shell
Jennifer Hall Godfrey, Chief of Staff for the Under Secretary for Public Diplomacy & Public Affairs

Governors Leon Aron and Jeffrey Shell were not in attendance.

The agenda of the meeting is set forth in Attachment 1.

Chairman Weinstein called the meeting to order and noted that the meeting was being held in compliance with the Government in the Sunshine Act and streamed live over the internet at the USAGM website. A digital recording of this meeting can be found at the agency's new website—www.usagm.gov.

The Chairman began by noting that it has been three years since the Board last convened at MBN headquarters and, since that time, there have been some incredible changes, including a revitalized look and feel for Alhurra Television, taking place under the leadership of MBN President Alberto Fernandez.

The Chairman turned to the topic of threats to press. He noted that at every meeting the Board focuses on the sacrifices of USAGM journalists, but that they were not the only ones risking their lives to report the news. He spoke for the Board and all of USAGM leadership when he said that the brutal murder of Saudi journalist Jamal Khashoggi is abhorrent and inexcusable. This portends a dangerous worldwide trend. Khashoggi's killers must be brought to justice. Like Khashoggi, the Chairman added that USAGM journalists understand the importance of telling the truth and they take great risks to provide it. He then asked the Board to turn their attention to a short video about some of the recent threats that USAGM journalists faced since the last Board meeting.

Turkey

In October, Voice of America's (VOA) Uzbek stringer Mr. Abdumalik Bobaev was detained by Turkish police while he was trying to cover an event outside the Saudi Embassy in Istanbul. He was released the next day, but has been forbidden to leave Turkey.

Ukraine

In August, a Ukrainian court granted the country's [prosecutor-general access to 17 months' worth of mobile phone data](#) belonging to Radio Free Europe/Radio Liberty (RFE/RL) investigative journalist Natalie Sedletska. Ms. Sedletska's program, [Schemes: Corruption in Details](#) had been reporting on [several investigations](#) involving [senior Ukrainian officials](#), including the [prosecutor-general](#), Yuriy Lutsenko. The data he sought included texts, recordings and locations, which would have compromised the confidentiality of Ms. Sedletska's sources. On September 19, a European Court of Human Rights (ECtHR) stepped in with an "interim measure" halting the move until further notice.

Also in Ukraine, Stanislav Aseyev, a Ukrainian blogger and RFE/RL contributor, continues to be held by Russia-backed separatists. USAGM and its Board are joined by increasing number of high-level support in calling for his release, including the Organization for Security and Co-operation in Europe (OSCE) Representative on Freedom of the Media, Harlem Desir, and the U.S. delegation to OSCE's Human Dimension Implementation meeting.

Middle East

As the anticipated relaunch of Alhurra became regional news, virulently pro-Iranian media outlets organized a campaign to attack Alhurra and its relaunch. These outlets have used rumor, innuendo and outright false information to argue that Alhurra's mission would change. Despite the campaign, Alhurra's successful relaunch was well-received throughout the region.

Russia

Bashkortostan-based online newspaper "Ekonomika I Myi" ("Economics and Us") published an attack on RFE/RL's idel.realii regional website and one of its journalists. The article sought to undermine the journalistic credibility of correspondent Artur Asafiev, and cast idel.realii and RFE/RL's Russian Service as enemies of the Russian state. It noted the Justice Ministry's "foreign agent" finding and drew conspiracy theories linking the network to Boris Nemtsov and Alexei Navalny, World War II fascism, and radical Islam.

Vietnam

Radio Free Asia (RFA) contractor Nguyen Van Hoa, who is serving a seven-year sentence, continues to be held in deplorable conditions in a Vietnamese prison. In a letter dated September 19, he writes that he was forced to give false testimony against a political activist, he has been beaten, and he is continuously denied the freedom to exercise his faith while in prison. RFA and USAGM leadership are concerned about his condition and call for his immediate release.

Turning to Board business, Chairman Weinstein stated that the presence of five or more Governors satisfies the Board's quorum requirement, permitting the Board to conduct business based on majority vote. He said that the Board had received by email materials for the consent agenda on October 31, 2018. He added that he did not receive comments from any Governors.

Ms. Jennifer Hall Godfrey moved for adoption of the consent agenda. Governor Kempner seconded. Without objection, the consent agenda was unanimously adopted by the Board.

In accordance with the Board's prior protocol for allowing members of the public to speak at meetings, the Chairman invited Anne Noonan of the Committee for U.S. International Broadcasting, to address the Board for three minutes.

Next, Chairman Weinstein asked CEO Lansing to report on agency operations since the last Board meeting.

CEO Lansing began by noting how the USAGM advances U.S. national interest by providing audiences in closed societies, or where free media is not yet fully established, with consistently accurate, compelling, and professional journalism. He noted that USAGM networks pursue this mission through their own engaging content on television, radio, internet, social and mobile platforms.

CEO Lansing then turned to the U.S. International Coordinating Committee (ICC) to highlight their progress in several key strategic areas of USAGM.

VOA Director Amanda Bennett spoke about VOA 365, led by VOA in collaboration with Radio Free Europe/Radio Liberty, targeting audiences inside Iran and the global Iranian diaspora in major cities around the world. The network will aim to reach Iran's young, diverse audiences in Iran and around the globe to deliver modern graphics, fresh content, and live simultaneous translation of major current affairs events.

RFE/RL Acting President and Editor-in-Chief Nenad Pejic talked about the impact broadcasters are having in RFE/RL target countries and how it is changing the power dynamic between average people, government officials, and the media. He also described the recent series of cyber-attacks on USAGM sites, mainly Current Time.

Office of Cuba Broadcasting Director Tomas Regalado has been implementing positive programming changes for the Martis. He briefly highlighted new programming at TV Marti that includes 15 new programs. He noted that, in 2019, it will be a big year for the Martis as they will be diligently covering 60 years of Castro in Cuba.

RFA President Libby Liu gave an update on how RFA continues to break news on China's Surveillance State, the incarceration of Muslim minorities, and the massive expansion of orphanages/boarding facilities for Muslim children. She reported that RFA also continues to inform the rest of the nation about what the Surveillance State and the Social Credit System mean to even majority Han Chinese citizens.

Ambassador Alberto Fernandez, President of the Middle East Broadcasting Networks (MBN), described the network's recent transformation, including a completely new on-air look and feel for Alhurra Television and the addition of several hours of new and highly-regarded content. He noted that, for the first time ever, MBN is now broadcasting live programming out of its new

bureau in Dubai, straight to audiences around the Middle East. He invited MBN's Senior Vice President for News, Nart Bouran, to walk the Board through the details of how the network's transformation agenda was implemented.

CEO Lansing shifted gears to update the Board about USAGM's submission to the Office of Management and Budget of its annual Performance and Accountability Report (PAR), providing consolidated performance and financial information for Fiscal Year (FY) 2018. This integrated presentation of the agency's program performance, financial accountability, and managerial effectiveness is intended to assist Congress, the President, and the public in assessing USAGM's performance relative to its mission and strategic goals and stewardship of the resources entrusted to it. The FY18 PAR details substantial improvements in the agency's global reach, finding that the programming by USAGM's five networks was consumed by a worldwide audience of 345 million people in 58 languages each week, an unprecedented year-on-year increase of 67 million people. CEO Lansing then asked Acting Chief Strategy Officer Shawn Powers for additional details of the latest research and global reach, specifically in the key strategic countries such as China, Iran, Russia, and Ethiopia.

In closing, Chairman Weinstein stated that the next Board meeting will be held at USAGM headquarters in Washington, D.C., on March 6, 2019. He said that the Governors were encouraged to give input regarding other topics that they may like to see addressed at the next meeting.

The Board of Governors agreed to the following decision elements (decisions were adopted by a unanimous vote unless otherwise indicated):

1. Adoption of Minutes of September 5, 2018 Board Meeting. The Board adopted the minutes of the September 5, 2018 meeting of the plenary Board as set forth in Attachment 2.
2. Resolution Honoring the 20th Anniversary of Radio Free Europe/Radio Liberty Broadcasting in the Persian Language. The Board adopted the resolution honoring 20th anniversary of Radio Free Europe/Radio Liberty broadcasting in the Persian language as set forth in Attachment 3.
3. Resolution Proposing Board Meeting Dates in 2019. The Board adopted the resolution proposing Board meeting dates in 2019 as set forth in Attachment 4.

Other Attendees:

The following persons were also present during all or part of the meeting: CEO and Director John Lansing; Chief of Staff Matthew Walsh; General Counsel and Board Secretary David Kligerman; Managing Director Oanh Tran; Director of Global Communications and Office of Public Affairs Nasserie Carew; Acting Chief Strategy Officer Shawn Powers; Special Communications Advisor Matt Schuck; Director of Technology, Services, and Innovation Terry Balazs; Director of the Office of Congressional Affairs Ellona Fritschie; Special Assistant Chelsea Milko; Writer-Editor Laurie Moy; Chief Financial Officer Grant Turner; Amanda Bennett, Director of the Voice of America (VOA); Negussie Mengesha, VOA Director of Africa Division; Tomas P. Regalado, Director of the Office of Cuba Broadcasting (OCB); Nenad Pejic, Acting President of Radio Free Europe/Radio Liberty (RFE/RL) and Editor-in-Chief; Stephanie Schmidt, RFE/RL Budget Director; Ben Herman, RFE/RL General Counsel; Libby Liu, President of Radio Free Asia (RFA); Bernadette Burns, RFA General Counsel; Alberto

Fernandez, President of the Middle East Broadcasting Networks (MBN); Kelley Sullivan, MBN Vice President for Administration and Finance; Deirdre Kline, MBN Communications Director; Nart Bouran, MBN Senior Vice President for News; and Joe Tordella, Special Assistant, Office of the Under Secretary for Public Diplomacy & Public Affairs.

Kenneth Weinstein
Chairman

Witnessed:

David Kligerman
Board Secretary

Attachments:

1. Agenda of the November 14, 2018 Board Meeting
2. Minutes of September 5, 2018 Board Meeting
3. Resolution Honoring 20th Anniversary of Radio Free Europe/Radio Liberty Broadcasting in the Persian Language
4. Resolution Proposing Board Meeting Dates in 2019

BROADCASTING BOARD OF GOVERNORS
November 2018 Meetings Agenda

Wednesday, November 14

Location: Middle East Broadcasting Networks
Suite D
7600 Boston Blvd
Springfield, VA 22153

10:00 - 11:00 Board of Governors' Open Meeting (MBN Multipurpose Room)

- A. Chairman Remarks
- B. Consent Agenda
 - Draft Minutes of September 5, 2018 Board Meeting
 - Draft Resolution Honoring the 20th Anniversary of Radio Free Europe/Radio Liberty Broadcasting in the Persian Language
 - Proposed Board Meeting Dates in 2019
- C. Public Comment
- D. CEO & Director's Report
- E. Other Items for Consideration at Next Board Meeting

ATTACHMENT 2

From: Board of Governors
Date: September 5, 2018
Subject: **Minutes of the BBG Meeting of September 5, 2018**

The Board of Governors for the U.S. Agency for Global Media (USAGM) met today in the Cohen Building (USAGM headquarters) in Washington, D.C. The meeting was open for public attendance as seating capacity allowed and for public observation via streaming on the USAGM website.

The meeting was attended by the following Board members:

Chairman Kenneth Weinstein
Governor Leon Aron
Governor Michael Kempner
Governor Karen Kornbluh (by telephone)
Governor Jeffrey Shell
Jennifer Hall Godfrey, Chief of Staff for the Under Secretary for Public Diplomacy & Public Affairs

Governor Ryan Crocker was not in attendance.

The agenda of the meeting is set forth in Attachment 1.

Chairman Weinstein called the meeting to order and noted that the meeting was being held in compliance with the Government in the Sunshine Act and streamed live over the internet at the USAGM website. A digital recording of this meeting can be found at the agency's new website—www.usagm.gov.

The Chairman began by announcing that, as of August 22, the Broadcasting Board of Governors changed its name to the U.S. Agency for Global Media.

Chairman Weinstein pivoted to another announcement on a personnel matter involving the departure of Radio Free Europe/Radio Liberty (RFE/RL) President Tom Kent. He thanked Mr. Kent for his contributions to RFE/RL and to U.S. international media more broadly, including improving and amplifying the work of RFE/RL at a critical and challenging moment in U.S. foreign policy. The Chairman and CEO Lansing then presented Mr. Kent with a certificate of appreciation.

The Chairman turned to the topic of threats to press. The Board recognizes that threats against journalists around the world continue at an alarming rate, and USAGM journalists are no exception. In recent months, journalists from China to Nicaragua, Turkmenistan, to Cambodia, have felt increasing pressure.

Ukraine

RFE/RL contributor Stanislav Aseyev continues to be held by Russia-backed separatists in eastern Ukraine. On July 20, Senator Marco Rubio tweeted a call for his release and Congressional Freedom of the Press Caucus co-chairs Representative Adam Schiff and Representative Steve Chabot issued a statement also calling for Aseyev's release.

Turkmenistan

The United Nation Human Rights Commission has issued a decision finding the Turkmen government responsible for the death of RFE/RL Turkmen Service's contributor Ogulsapar Muradova, who was in custody 12 years ago. This long overdue ruling is significant because of the continuing government actions taken against RFE/RL Turkmen Service's correspondents.

Vietnam

Three Voice of America (VOA) Vietnamese reporters were arrested and detained in June as they covered violent demonstrations in Vietnam that erupted after the government announced plans to create economic zones that protestors said would favor Chinese investors. Despite this, they were able to file dramatic footage showing police surrendering to local protestors in Binh Thuan province, vehicles on fire, and burned down government property. Their videos were viewed more than three million times, documenting what turned out to be a rare violent protest and the largest demonstration in Vietnam in decades.

On July 5, authorities in Vietnam arrested independent blogger and political contributor to VOA Le Anh Hung and charged him with "abusing democratic freedoms to infringe upon the interests of the State, lawful rights, and interests of organizations and/or citizens. He is a key figure of Vietnam's radio community and a member of the Independent Journalists Association of Vietnam.

Radio Free Asia (RFA) Vietnamese videographer Nguyen Van Hoa, who continues to be held in prison, was reportedly beaten by authorities while in prison. Nguyen is currently serving a seven-year sentence.

China

In August, two VOA Mandarin Service's journalists were harassed and briefly detained after interviewing 84-year-old professor Sun Wenguang, a critic of the Chinese government. This follows a dramatic event that played out live on VOA's air, as the professor was forcibly detained in his house while giving a live telephone interview.

Also in China, the family members of several RFA Uyghur Service's journalists continue to be held in "re-education camps."

Nicaragua

VOA Spanish reporters Gesell Tobias and Iacopo Luzi survived a week of reporting amid multiple stops and detentions by police, paramilitary, and military personnel in Nicaragua. In one incident, they were briefly detained, and their passports and press IDs were confiscated.

Cambodia

In Cambodia, restrictions on press freedom were tightest ever, leading up to the July 29 election. Dozens of independent radio stations were closed, and RFA was forced to cease operations in the country. VOA Khmer Service's D.C.-based reporter Khemara Pov Sok traveled to Cambodia to cover the election and to provide extra support to the local bureau staff. While there, this image came out labeling Khemara and other international reporters, including some from RFA, as enemies of the people. The image was widely distributed on Facebook, and Khemara received several threatening phone calls.

Shortly after the election, two former RFA Khmer Service's journalists, Uon Chhin and Yeang Sothearin, who had been jailed for eight months on trumped-up charges, were released on bail in Phnom Penh. While their release is welcome, these former journalists should never have been put in this predicament in the first place.

The Chairman spoke for all Board Members present by stating he abhors the harassment, imprisonment, and attempt to silence USAGM journalists.

Turning to Board business, the Chairman stated that the presence of five or more Governors satisfies the Board's quorum requirement, permitting the Board to conduct business based on majority vote. He said that the Board had received by email materials for the consent agenda on August 22, 2018. He added that he did not receive comments from any Governors.

Governor Kempner moved for adoption of the consent agenda. Governor Aron seconded. Without objection, the consent agenda was unanimously adopted by the Board.

In accordance with the Board's prior protocol for allowing members of the public to speak at meetings, the Chairman invited Adam Clayton Powell, III, President of the Public Diplomacy Council and Director of Washington Programs for the University of Southern California's Annenberg Center, to address the Board for three minutes.

Chairman Weinstein asked CEO Lansing to report on agency operations since the last Board meeting.

CEO Lansing began by noting how the agency has significantly expanded the way it works in the last few years. Collaborative programs, a digital-first focus, and new research and strategy have all contributed to a meaningful impact on audiences. The agency's brand evolution from BBG to USAGM captures that progression and builds on the work of all employees. CEO Lansing shared two videos that described the above.

CEO Lansing then turned to the U.S. International Coordinating Committee (ICC) to highlight their progress in several key strategic areas of USAGM.

VOA Director Amanda Bennett spoke about VOA and RFE/RL's collaboration on a new 24/7 Persian-language global network, *VOA 365*. The network will leverage the existing strong brands from both networks. A soft launch with a news program was expect this fall and a hard launch was expected in January 2019. The aim of the network is to grow USAGM's audience in Iran and target the Iranian diaspora around the world. VOA Director Bennett touched on VOA's new

English-language learning content for the Rohingya refugees living in and around Cox's Bazar, Bangladesh, and its plans to expanding broadcasting in that region.

Office of Cuba Broadcasting Director Tomas Regalado talked about expanded live news programming for the Martis and showed a video highlighting some of the energizing content the Martis are producing and distributing to Cuban audiences on the Island.

RFE/RL President Tom Kent described the network's coverage of repressive governments wanting to rewrite history. Along with covering today's news, RFE/RL also painstakingly gives its audiences an honest record of the past in hopes of inspiring the values of democracy and tolerance and promoting a better present day.

RFA President Libby Liu gave an update on how RFA's Cambodia Service continues to report on the Hun Sen regime in midst of difficult circumstances. Despite the systematic dismantling of free press in Cambodia, RFA continues to change the information landscape in that country. RFA President Liu showed a video about how RFA's journalist continue to shed a light on authoritarian abuses in that country.

Ambassador Alberto Fernandez, President of the Middle East Broadcasting Networks, spoke about the network's resurgence among pan-Arab media and dynamic new programming. He noted that some transformations had occurred around the network, including refreshing Alhurra TV's content and look. Ambassador Fernandez then showed a video about the new shows, studios, and digital platforms as part of the network's relaunch.

In closing, Chairman Weinstein noted the extraordinary momentum and collaboration within USAGM. He expressed his appreciation to CEO Lansing for his strategic leadership and to the hardworking staff, some of whom put their lives at risk every day to report the truth.

Chairman Weinstein stated that the next Board meeting is scheduled to be held at MBN headquarters in Springfield, VA, on November 14, 2018. He said that the Governors were encouraged to give input regarding other topics that they may like to see addressed at the next meeting.

The Board of Governors agreed to the following decision elements (decisions were adopted by a unanimous vote unless otherwise indicated):

1. Adoption of Minutes of June 6, 2018 Board Meeting. The Board adopted the minutes of the June 6, 2018 meeting of the plenary Board as set forth in Attachment 2.
2. Resolution Honoring 55th Anniversary of Voice of America's English to Africa Service. The Board adopted the resolution honoring 55th anniversary of Voice of America's English to Africa Service as set forth in Attachment 3.

Other Attendees:

The following persons were also present during all or part of the meeting: CEO and Director John Lansing; Chief of Staff Matthew Walsh; General Counsel and Board Secretary David Kligerman; Managing Director Oanh Tran; Director of Global Communications and Office of Public Affairs

Nasserie Carew; Chief Strategy Officer Haroon Ullah; Special Communications Advisor Matt Schuck; Director of Technology, Services, and Innovation Terry Balazs; Director of the Office of Congressional Affairs Ellona Fritschie; Congressional Liaison Marta McLellan Ross; Research Analyst Pradeep Mistry; Special Assistant Chelsea Milko; Writer-Editor Laurie Moy; Chief Financial Officer Grant Turner; Amanda Bennett, Director of the Voice of America (VOA); Sandy Sugawara, VOA Deputy Director; Tomas P. Regalado, Director of the Office of Cuba Broadcasting (OCB); Thomas Kent, President of Radio Free Europe/Radio Liberty (RFE/RL); Christine Fetzko, RFE/RL Chief of Staff; Stephanie Schmidt, RFE/RL Budget Director; Ben Herman, RFE/RL General Counsel; Laura Lew, RFE/RL Risk & Compliance Officer; Libby Liu, President of Radio Free Asia (RFA); Bernadette Burns, RFA General Counsel; Alberto Fernandez, President of the Middle East Broadcasting Networks (MBN); and Joe Tordella, Special Assistant, Office of the Under Secretary for Public Diplomacy & Public Affairs.

Kenneth Weinstein
Chairman

Witnessed:

David Kligerman
Board Secretary

Attachments:

1. Agenda of the September 5, 2018 Board Meeting
2. Minutes of June 6, 2018 Board Meeting
3. Resolution Honoring 55th Anniversary of Voice of America's English to Africa Service

**RESOLUTION HONORING THE 20TH ANNIVERSARY OF
RADIO FREE EUROPE/RADIO LIBERTY BROADCASTING IN THE PERSIAN LANGUAGE**

November 14, 2018

WHEREAS, Radio Free Europe/Radio Liberty (RFE/RL) began broadcasting in the Persian language to the peoples of Iran on October 30, 1998;

WHEREAS, RFE/RL's Persian Service, broadcasting as Radio Azadi, quickly grew to produce six hours of daily programming to Iran focused on local and regional news and analysis, as well as cultural content banned by Iran's Islamic government;

WHEREAS, Radio Azadi was incorporated into U.S. Agency for Global Media's first joint broadcasting venture, Radio Farda, in December 2002;

WHEREAS, Radio Farda was consolidated under RFE/RL management in July 2008, continuing its mission to break through government censorship to deliver accurate news and provide a platform for informed discussion and debate;

WHEREAS, Radio Farda broadcasts via terrestrial and digital platforms a mix of news, current affairs, and cultural programming along with popular Persian and Western music designed to appeal to a young audience, reaching 15.7 percent of adult Iranians in 2018;

WHEREAS, Radio Farda has built a massive online audience for its multimedia content, with an average of 12.7 million visits and 24.1 million page views every month in Fiscal Year 2018 to its website radiofarda.com, of which almost 2/3 of all traffic originates within Iran despite an official government ban that forces Iranians to use circumvention software to access the site;

WHEREAS, Radio Farda has moved aggressively into both social media—with more than 3.5 million followers on social platforms including Facebook, Instagram, Twitter, and Telegram—and video production, with its morning news show and live, hourly news breaks for VOA's Persian TV stream;

WHEREAS, RFE/RL's Radio Azadi and Radio Farda have since their creation been an essential source of news and information for Iranian audiences during periods of unrest, including the "Green Revolution" protests of 2009-2011 and the December 2017-January 2018 protests that broke out in dozens of cities in Iran; at the height of the recent protest wave, on January 1, 2018, audiences viewed more than 2 million pages of content viewed on a single day at radiofarda.com, and eyewitnesses in more than 23 cities provided Farda with user-generated video content;

WHEREAS, Radio Azadi and Radio Farda are distinguished for their cultural and music content, providing a platform for expression that is banned inside Iran or otherwise not available, and have produced numerous original documentaries on human rights and historical issues that are underreported or taboo in Iran;

WHEREAS, Family members in Iran of RFE/RL Persian-language journalists have been subject to interrogation and threats, and numerous phony websites and social media accounts have been used to discredit RFE/RL reporting and smear employees online; and

WHEREAS, the professional journalism produced by RFE/RL's Persian-language journalists remains crucial for the Iranian people, and reinforces that free information is a critical component to democracy.

NOW, THEREFORE, be it resolved by the Board of Governors and the Chief Executive Officer (CEO) of the U.S. Agency for Global Media that we celebrate and commemorate the 20th anniversary of RFE/RL broadcasting in the Persian language.

BE IT FURTHER RESOLVED that the Board and CEO applaud and thank current and former members of Radio Azadi and Radio Farda for their commitment to their audiences and their dedication to professional journalism.

USAGM MEETING DATES IN 2019

(ALL MEETINGS ARE AT THE COHEN BUILDING, UNLESS OTHERWISE NOTED.)

March 6 (Wednesday)

June 5 (Wednesday)

September 11 (Wednesday)

November 14 (Thursday)